

Sent: Saturday, April 09, 2016 10:49 AM

To: Jay Heller

Cc: Nancy Tribbensee (Nancy.Tribbensee@azregents.edu); Greg Patterson (Gregory.Patterson@asu.edu)

Subject: conversation with Dr. Hart

Jay-

I spoke with Dr. Hart this morning. I expressed my growing concern that her decision to affiliate with the DeVry board is causing too much distraction at this point and that something needs to give.

Dr. Hart has accomplished much in her tenure and I appreciate her leadership. With Never Settle, Dr. Hart has charted a vision for the University of Arizona that requires many big plans and important initiatives to be advanced, all of which will continue to build on the tremendous platform and stature of the university, and all of which will strengthen it for the long run. Nonetheless, they will take a lot of work and a lot of change to current practice, even beyond what she has already accomplished. She will need more than just the support of the regents. She will need the support of the community more than ever to make those things happen.

I have not changed my mind about our policy or any prior statements I have made on the matter. I do not believe her decision represents a conflict of interest. But as I have come to appreciate in the past several days, her decision clearly conflicts with current public perceptions about her primary role and responsibilities as the president of the University of Arizona.

We have worked tirelessly to improve the position of our three universities in the past several years and we are making tremendous progress in every regard. However, the challenges are great. Much remains to be done to ensure our public universities, and particularly the University of Arizona, are able to flourish in the long run.

As much as I stand by her right to make this decision, I cannot ignore that her decision is creating a distraction and a risk, not just to the university but to the system. It is also impacting the public's perception of our leadership.

We have worked too hard to win the support of communities statewide to risk undoing our great progress in forging a new path for our public universities following the most devastating recession of our lifetimes. There is genuine enthusiasm for our approach and our focus to ensure public universities remain a beacon of opportunity for people and our state.

Above all, we are here to carry out the will of the people. I do not want to do anything that would cause them to lose faith in our public universities or anything that would even give that appearance. There is enough of that to be found in government.

I do not believe that choosing to forgo or postpone her service with DeVry would cause the public to lose confidence in Dr. Hart's leadership, nor should they. If anything, it should reassure them that she is exclusively focused on the success of the institution she has been hired to lead.

Ultimately, this decision remains up to Dr. Hart. But I wanted to let you know where I stand.

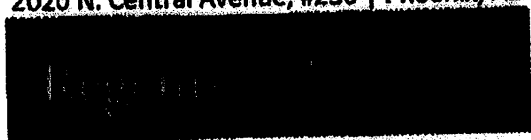
Eileen

Eileen I. Klein | *President*

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From: Eileen Klein <Eileen.Klein@azregents.edu>
Sent: Monday, April 11, 2016 10:17 AM
To: REGENTS@AZREGENTS.EDU
Cc: Nancy Tribbensee
Subject: Statement

Regents-
Please be advised of the statement that I will be issuing shortly. I have notified Dr. Hart of my intent to comment.
Eileen

**Statement from ABOR President Eileen I. Klein Regarding
University of Arizona President Ann Weaver Hart's Affiliation with DeVry Education Group**

(Phoenix, Ariz.) – In a discussion this weekend with University of Arizona President Ann Weaver Hart, I expressed my growing concern on the impact of her decision to affiliate with the DeVry Education Group Board of Directors. I cannot ignore that her decision is creating a distraction and a risk, not just to the University of Arizona but to our state's public university system.

Whether her decision conflicts with policy is not what matters at this point. What matters is that her decision clearly conflicts with current public perceptions about her primary role and responsibilities as the president of the University of Arizona.

Above all, as presidents of our university system, we are here to carry out the will of the people. I do not want to do anything that would cause them to lose faith in our public universities or anything that would even give that appearance. There is enough of that to be found in government.

Ultimately, this decision is President Hart's, but I believe it warrants reconsideration. I do not believe that choosing to forgo or postpone her service with DeVry would cause the public to lose confidence in her leadership, nor should they. If anything, it should reassure them that she is exclusively focused on the success of the institution she has been hired to lead.

From: Eileen Klein
Sent: Monday, April 11, 2016 10:08 AM
To: Sarah Harper <Sarah.K.Harper@azregents.edu>
Subject: RE: DRAFT

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From: Sarah Harper
Sent: Monday, April 11, 2016 10:07 AM
To: Eileen Klein
Subject: DRAFT

Eileen Klein

From: WRIDENOU@FCLAW.com
Sent: Monday, April 11, 2016 10:29 AM
To: Eileen Klein
Subject: RE: Statement

Eileen
For what's it worth, I think that you should not only express your growing concern but the Board's growing concern (or individual members of Board). I think we need to ratchet up pressure.
Bill

William G. Ridenour | Of Counsel | Fennemore Craig, P.C.
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Sarah Harper | *Vice President, Communications*
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Eileen Klein

From: Ron Shoopman <rshoopman@salc.org>
Sent: Monday, April 11, 2016 11:14 AM
To: Eileen Klein
Subject: RE: Statement

Eileen

Do you have time for a short conversation prior to sending this out? If yes, call my cell anytime 520-990-2787.

Thanks, Ron

Ronald E Shoopman
President & CEO
Southern Arizona Leadership Council
3497 N Campbell Ave, Suite 703
Tucson Arizona 85737
Office (520) 327-7619
Fax (520) 327-7613
Cell (520) 990-2787
rshoopman@salc.org



Southern Arizona Leadership Council

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