State Lottery Commission of Indiana THANK YOU FOR JOINING OUR MEETING IS SCHEDULED TO BEGIN AT 10:30am

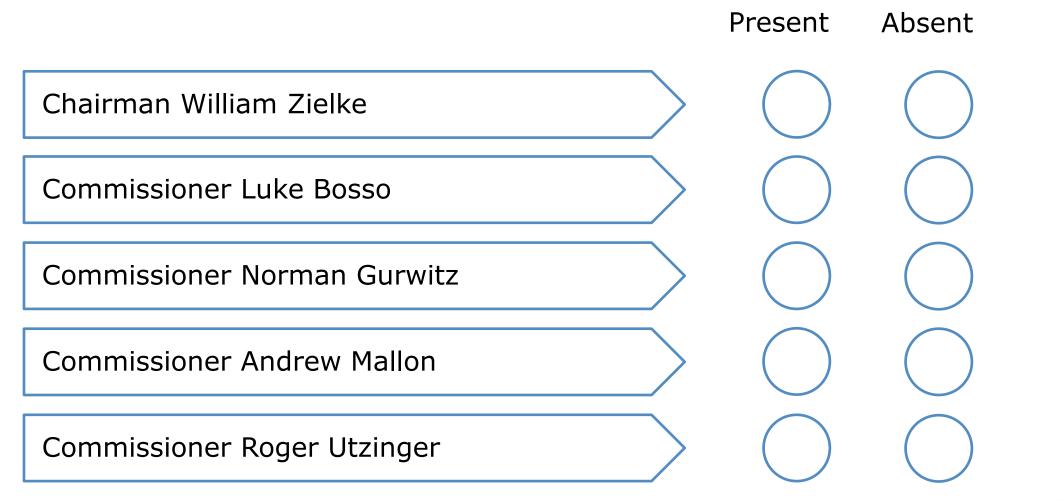
HOOSIER

August 15, 2024 Meeting

Preliminary Matters

- Call to Order
- Compliance with Open Door Law
- Roll Call
- Approval of Minutes
- Director Reports

Commission Roll Call





Commission Vote to Approve Minutes





Director's Report Sarah M. Taylor

Executive Director

IMAGINE THAT.

STRATEGICALLY RESPONDING TO THE CONTINUALLY EVOLVING MEDIA LANDSCAPE





August 15, 2024

INTROS









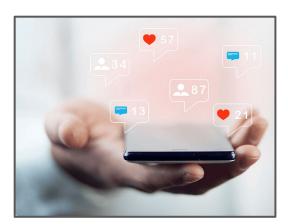
2024 MEDIA TRENDS

Most Impactful Changes in Media Landscape



Data Privacy is Taking Center Stage in 2024 - 2025

Today's Focus



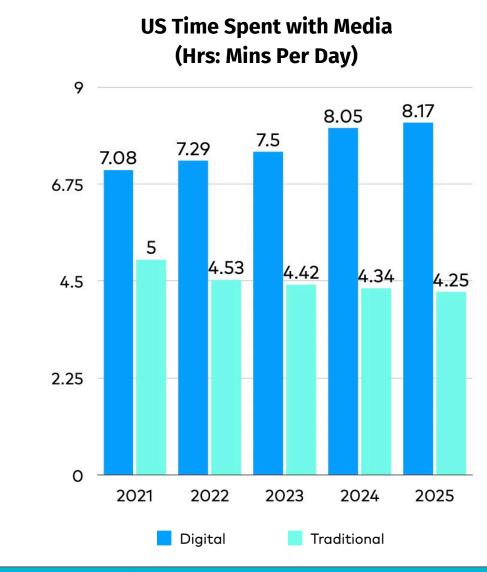
Digital Gains Mean Overall Time Spent with Media Continues to Grow





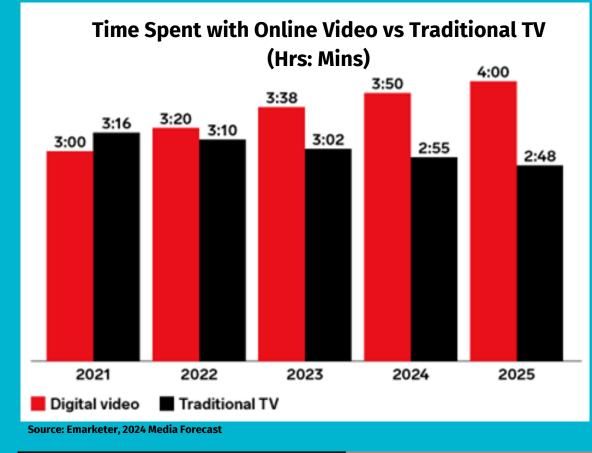
AI is Taking Changing Content, Buying and Optimization

We're spending more time than ever with media.



Source: Emarketer, 2024 Media Forecast

While digital channels are fueling growth, traditional TV still endures.



	Hoosier Lottery Players 18+
Use Traditional Television	76%
Pay for Cable/Satellite TV	42% (-10% YoY)
Use Streaming Television	88%
Source: Resonate, August 2024	

The "television" landscape is more fragmented than ever.



Our Challenge:

Generate effective "living room reach" by avoiding oversaturation while overcoming fragmentation.



Responding to Trends: Our media mix is consistently evolving.

FY24 - FY25 Media Channel **FY22 FY23 FY24 FY25** Change Social 6% 8% 15% 16% +1% **Digital: Display** 15% 20% 16% 12% -4% **OOH / Retail** 5% 10% 10% 15% +3% Streaming TV 5% 10% 10% 15% +5% **Broadcast / Cable** 27% 42% 30% 32% -5%

% of Annual Media Spend

For comparison, in FY 2013 media channel spending was made up of the following mix:

TV (23%), Radio (31%), Print (8%), Digital (11%) and Out-of-Home (26%)

Overcoming Fragmentation:

We take an "integrated video" buying approach.

BROADCAST

Efficiently generates simultaneous reach across most of the state

Strong Reach (76%)

Strong Programming

Least Fragmented

Higher Carry Through to Streaming



CABLE

Allows efficient localized and audience-based heavy ups

Less Total Reach (42%)

More Programming Alignment

Allows County-Level Buying Along State Border

STREAMING TV

Expands reach to cord-cutters and specific audiences



Highest Potential Reach

Most Fragmented

Least Programming Control

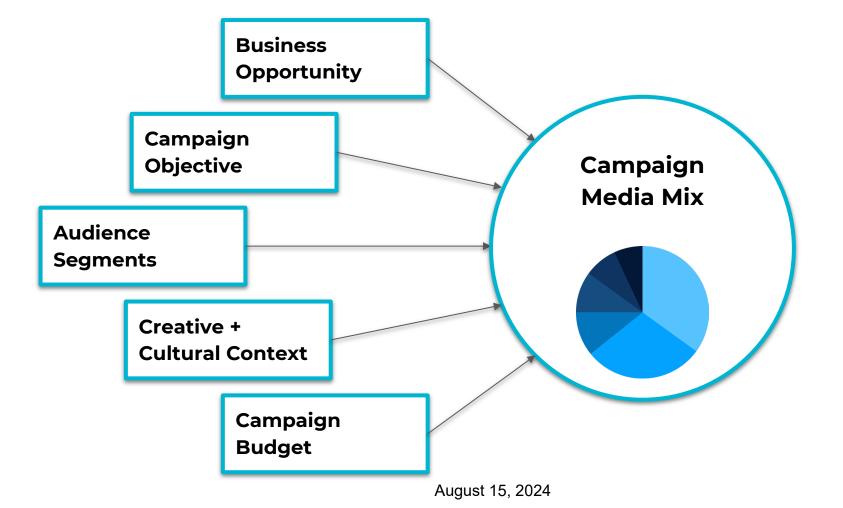
Ability to Target Beyond Network/Program

CROSS-CHANNEL MEASUREMENT

Traditional TV delivery metrics (household ratings) + incremental reach metrics of streaming (iSpot, etc)

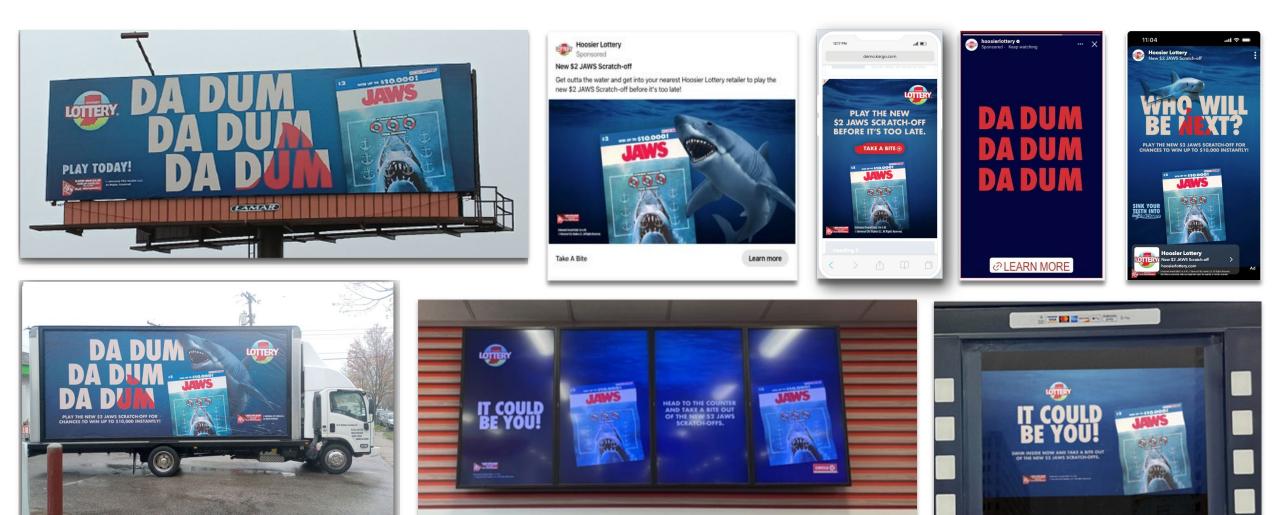
Campaign Planning Approach:

Each buy is unique, with its own integrated media mix.



JAWS \$2 TICKET LAUNCH

PROXIMITY-BASED TARGETED CAMPAIGN



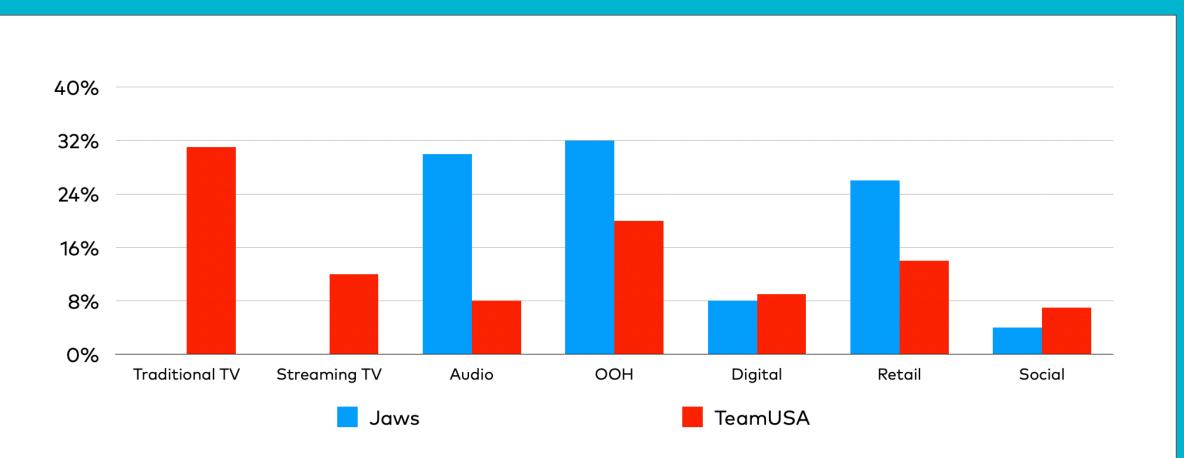
TEAM USA \$2 SCRATCH-OFF + \$5 FAST PLAY

MASS CAMPAIGN ANCHORED IN A CULTURAL MOMENT



MEDIA MIX COMPARISON

% OF CAMPAIGN SPEND



As the landscape evolves, so do we.

Focus on impactful reach, without over or under-saturating.

Unique, integrated media mixes for each campaign initiative

Consistent cross-channel presence through annual media.



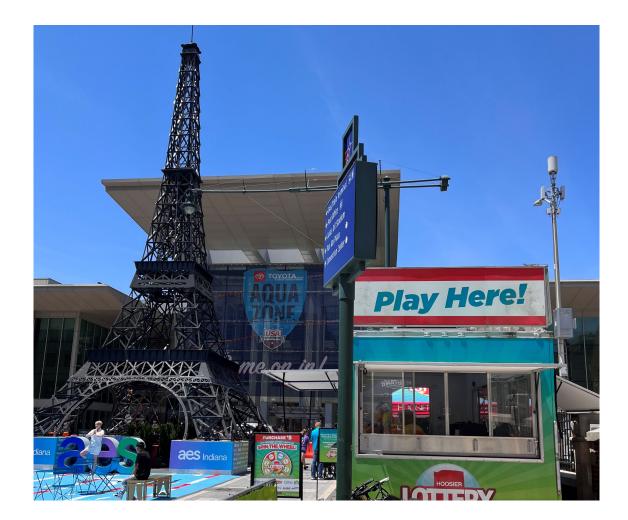


Director's Report Sarah M. Taylor

Executive Director

IMAGINE THAT.

Olympic Swim Trials







Team USA Interviews

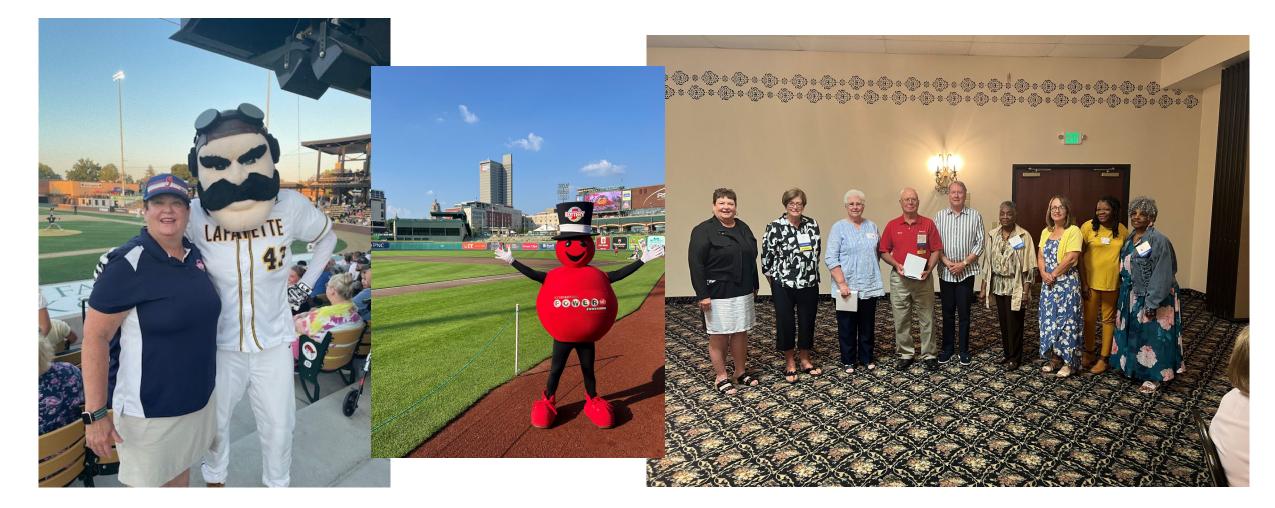






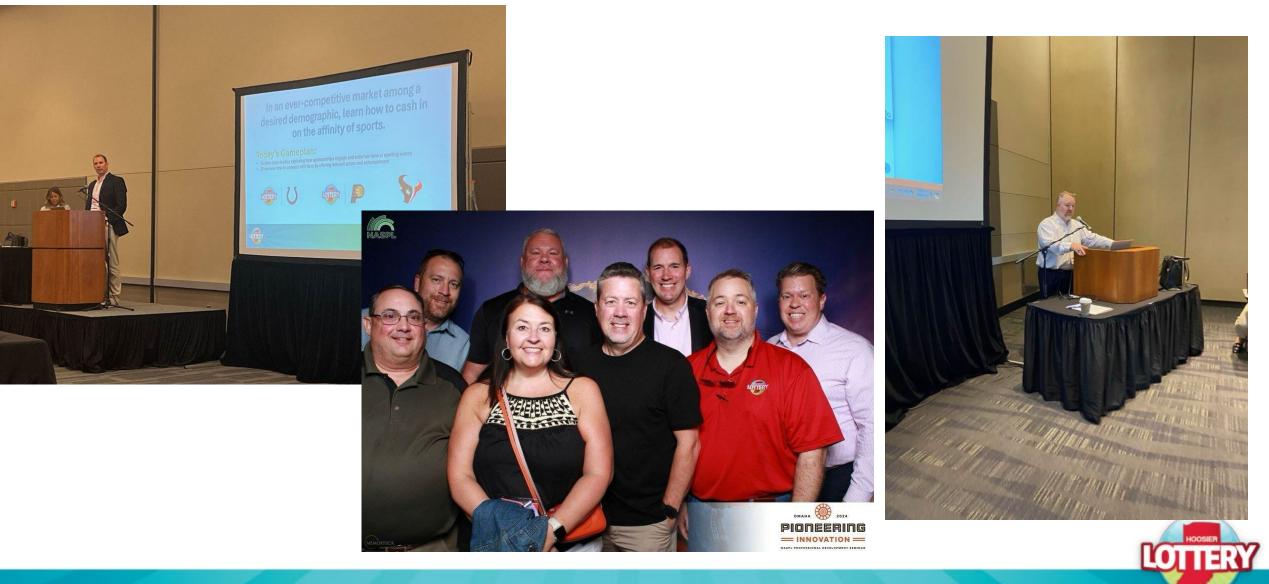


Other Visits Around the State





NASPL Professional Development Seminar



NASPL 2024 Powers Awards

CONGRATULATIONS TRACY BUTLER AND JIM MOLITOR





ISO/IEC 27001:2022 Certification





35th anniversary year





2013-Present



2002-2010

hoosier lottery... 2010-2013







35th Anniversary Year



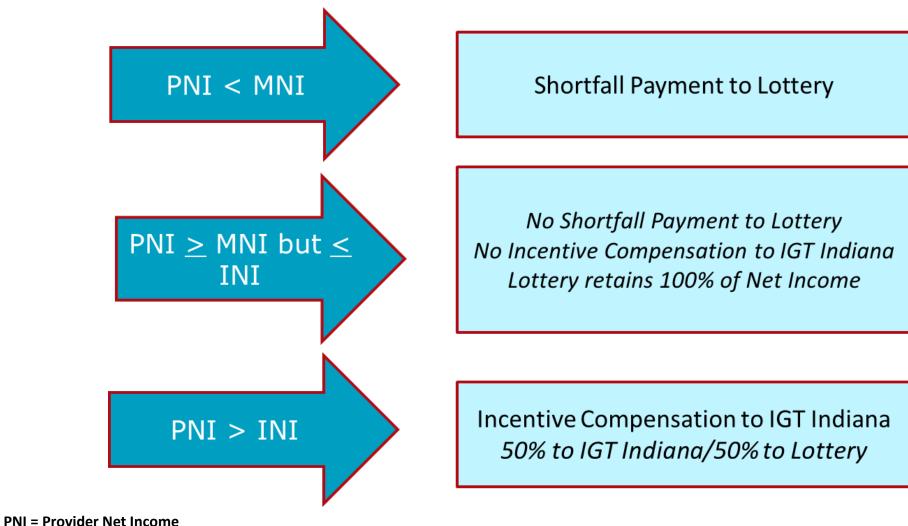
LOTTERY 29

FY24 Financial Report Carrie Stroud

Chief of Staff

IMAGINE THAT.

FY24 Net Income Thresholds



August 15, 2024



LOTTERY 31

Financial Report - FY24

Income Statement

For the Year Ending June 30 (In Thousands) PRELIMINARY & UNAUDITED

	FY24		FY24	Percentage	FY23	Percentage
		Actual	Budget	Variance	Actual	Variance
Revenues	\$	1,744,213	\$1,696,633	2.8%	\$1,746,297	-0.1%
Prize Expense		1,141,692	1,132,551	0.8%	1,146,132	-0.4%
Game and Provider Expenses		205,364	208,615	-1.6%	204,657	0.3%
Provider Net Income (PNI)		397,157	355,467	11.7%	395,508	0.4%
General and Administrative Expenses		8,578	10,448	-17.9%	7,601	12.9%
Operating Profit		388,579	345,019	12.6%	387,907	0.2%
Other Income		4,359	989	340.7%	2,115	106.1%
Provider (Incentive)/Shortfall Payment		(19,858)	(9,733)	104.0%	(19,775)	0.4%
Net Operating Income		373,080	336,275	10.9%	370,247	0.8%
Fair Market Value Adjustment		(978)	-	0.0%	(5,017)	0.0%
Net Pension Obligation Adjustment		625	-	0.0%	515	21.4%
Net Income	\$	372,727	\$ 336,275	10.8%	\$ 365,745	1.9%

Notes:

1) Revenues are \$47.5M (2.8%) greater than Budget and \$2.0M (0.1%) less than prior year

2) Prize Expense is 65.4% of Revenues, compared to 66.7% budgeted and 65.6% in prior year

3) Game and Provider Expenses are in-line with Budget and prior year as a percentage of Revenues (11.7%-12.3%)

4) General & Administrative Expenses are \$1.8M (17.7%) less than Budget and \$977k (12.8%) greater than

5) Net Operating Income is \$36.8M (10.9%) greater than Budget and \$2.8M (0.8%) greater than prior year

6) During FY 2024 Hoosier Lottery purchased its HQ building for \$9.1M, impacting Transfer to the State during the month of purchase. Total Transfers to the State during FY2024 equal \$364M (preliminary & unaudited).



Financial Report - FY24

Revenue Breakdown

FY24	FY24	FY23
Actual	Budget	Actual
\$ 1,279,506	\$ 1,310,000	\$ 1,306,695
1,279,506	1,310,000	1,306,695
144,181	119,751	129,284
53,854	39,440	45,507
73,325	46,452	85,099
271,360	205,643	259,890
48,723	46,000	48,914
46,958	43,500	47,549
17,420	17,433	18,412
17,854	14,500	15,286
3,790	3,288	3,483
7,345	5,713	7,172
7,288	6,900	7,034
11,587	14,156	2,318
32,382	29,500	29,544
193,347	180,990	179,712
\$ 1,744,213	\$ 1,696,633	\$ 1,746,297
	Actual \$ 1,279,506 1,279,506 144,181 53,854 73,325 271,360 48,723 46,958 17,420 17,854 3,790 7,345 7,288 11,587 32,382 193,347	ActualBudget\$ 1,279,506\$ 1,310,0001,279,5061,310,0001,279,5061,310,000144,181119,75153,85439,44073,32546,452271,360205,64348,72346,00046,95843,50017,42017,43317,85414,5003,7903,2887,3455,7137,2886,90011,58714,15632,38229,500193,347180,990

Notes: 1) Scratch Revenue is \$30.5M (2.3%) less than Budget and \$27.1M (2.1%) less than prior year 2) Powerball Revenue is \$24.4M (16.9%) greater than Budget and \$14.M (10.3%) greater than prior year 3) Hoosier Lotto Revenue is \$14.4M (26.8%) greater than Budget and \$8.3M (15.5%) greater than prior year 4) Mega Millions Revenue is \$26.8M (15.9%) greater than Budget and \$11.7M (13.8%) less than prior year 5) Non-Jackpot Draw Games are \$12.3M (6.4%) greater than Budget and \$13.6M (7.1%) greater than prior year



FY24 Business Plan Review Chuck Taylor Director of Legal Affairs & Compliance

IMAGINE THAT.

BP24 Key Pillar

As part of the enhanced District Manager scorecard process, Business Reviews with top independent retailers was a key measure, supported by Sales Wizard. Based on positive results, a quarterly process will be formalized with the top 10 percent of independent retailers.

In the development of this process, we identified a significant number of multi-store owners not currently classified as a chain.

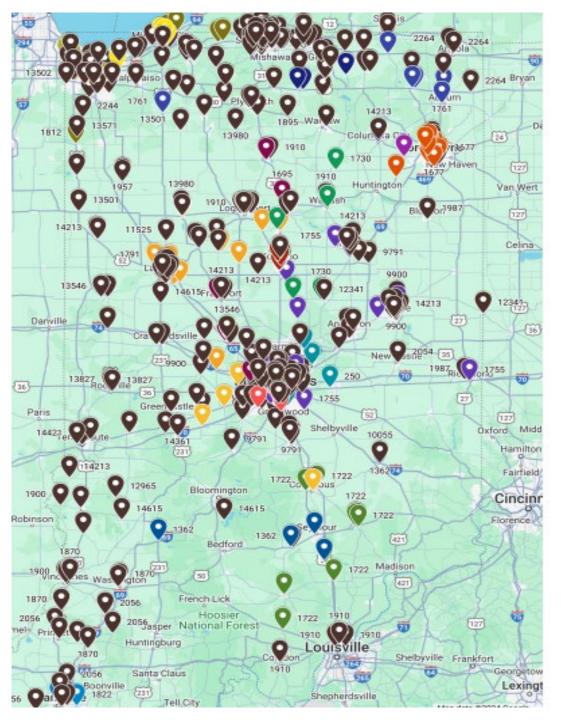
The universe consists of:

- 105 owners with 545 locations, averaging eight stores per owner.
- These locations represent \$209 million in sales.
- An additional Key Account position has been added to coordinate and manage this untapped potential which will be a catalyst for growth.
- Our plan for FY 2024 is a coordinated approach to multi-store licensed independent retailers and an incremental fulltime-employee to continue this effort.

Multi-Store Owner Target List

- 69 Multi-Store Owners with more than five stores
 - 523 retailers





Multi-Store Owner Accomplishments

- Friendly Market
 - Converted 18 locations to a consistent display
 - Increased 80 access points at the counter
 - Added ten towers
 - Committed to adding Self-Service
 - Two approved locations in FY24
 - Six locations scoped and waiting on final approval







- Discount Tobacco
 - Increased access points by 28
 - Added debit acceptance at all locations
 - Added large digital jackpot sign at one location
 - Gained first position at two locations
 - FY24 sales growth +1.99%



Multi-Store Owner Accomplishments

- Leo's Market and Eatery
 - Completed chaining locations
 - Sold in their first ever loyalty promotion including pump advertising and fountain screen digital presence
 - FY24 sales +47.37%
- Jewel Osco
 - Completed Counter Bin Test
 - Scratch-off Sales increased by 13% since adding bins at Chesterton Customer Service
- Mac Food Mart
 - Sold in first ever promotion in August 2024 with robust point of sale support
 - Chaining all locations in FY25
- RaceTrac
 - New Key Account in Indiana
 - Quickly established cadence of communication locally and at corporate
 - Second location opened June 13















Multi-Store Owner Accomplishments

- Mega Liquor & Smoke
 - Completed resets at 27 locations
 - Increased Counter access points by 78
 - Added two towers
 - Relocated seven towers to primary transaction area
 - Added one Self-Service machine

• Xpress Mart

- Increased access points by 120
 - Added Self Service at all five locations
 - FY24 sales up 16.5%

BONKERS Evansville

- Added Self-Service
- Average Scratch-off Sales up \$1,424 per week
- University Food Mart Evansville
 - Added Self-Service
 - Average Scratch-off Sales up \$328 per week
- Fast Stop Evansville
 - Saved first position from e-cigarettes



FY24 Business Plan Review Chuck Taylor

Director of Legal Affairs & Compliance

August 15, 2024

IMAGINE THAT.

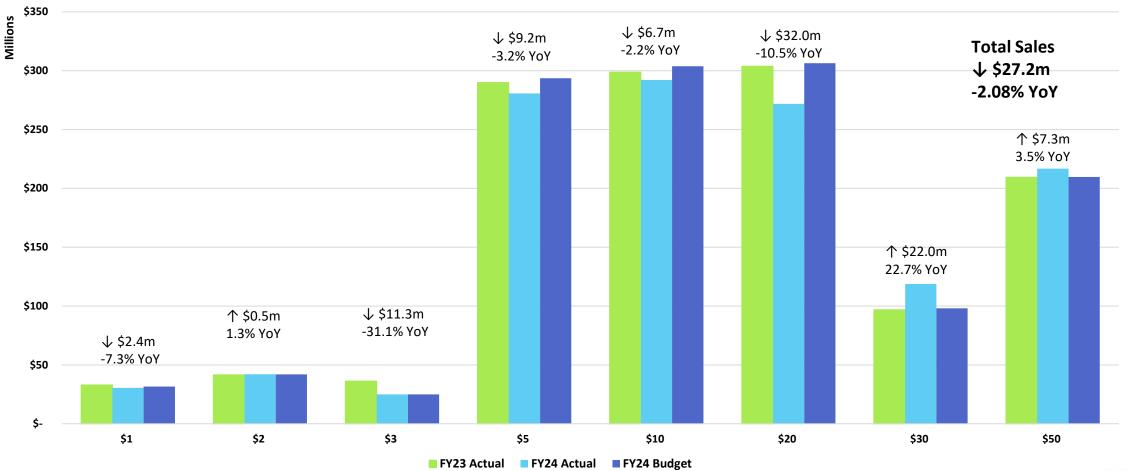
FY24 Total Sales and PNI

Preliminary & Unaudited



FY24 Scratch-off Sales YoY

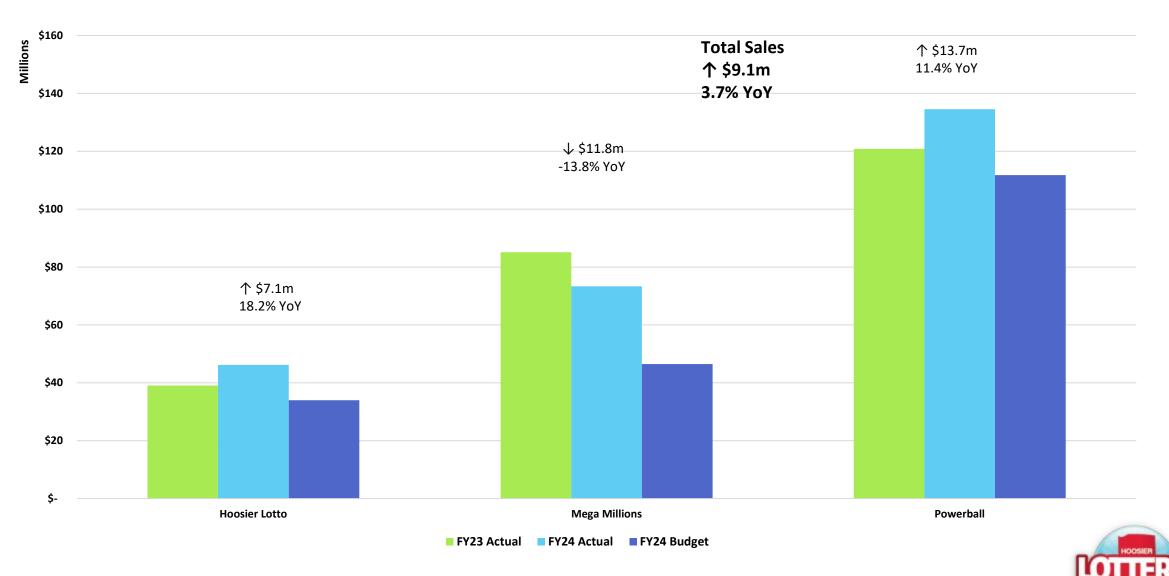
Preliminary & Unaudited





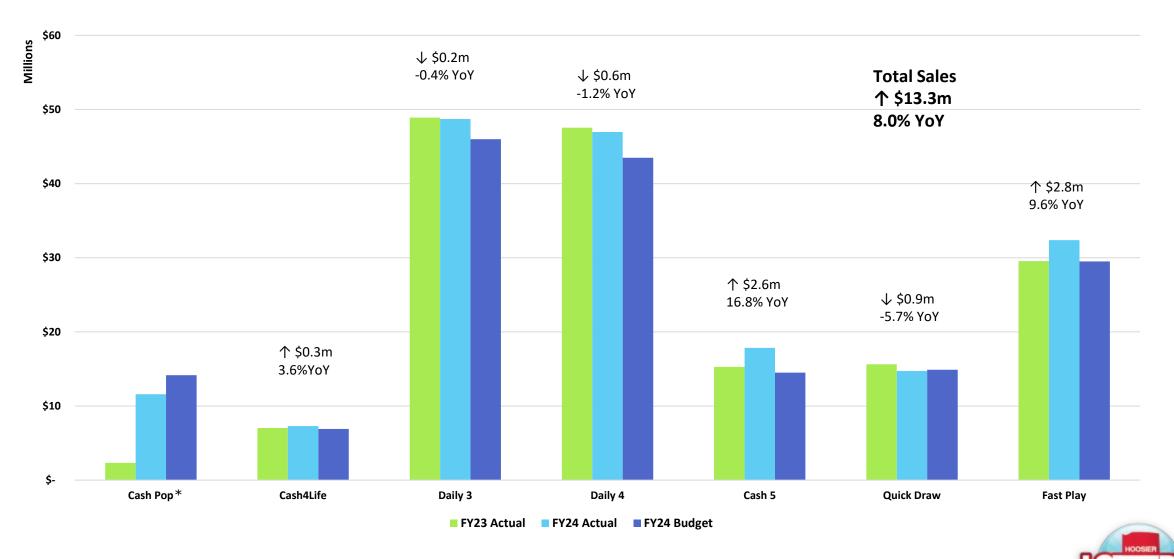
FY24 Jackpot Sales YoY

Preliminary & Unaudited



FY24 Non-Jackpot Sales YoY

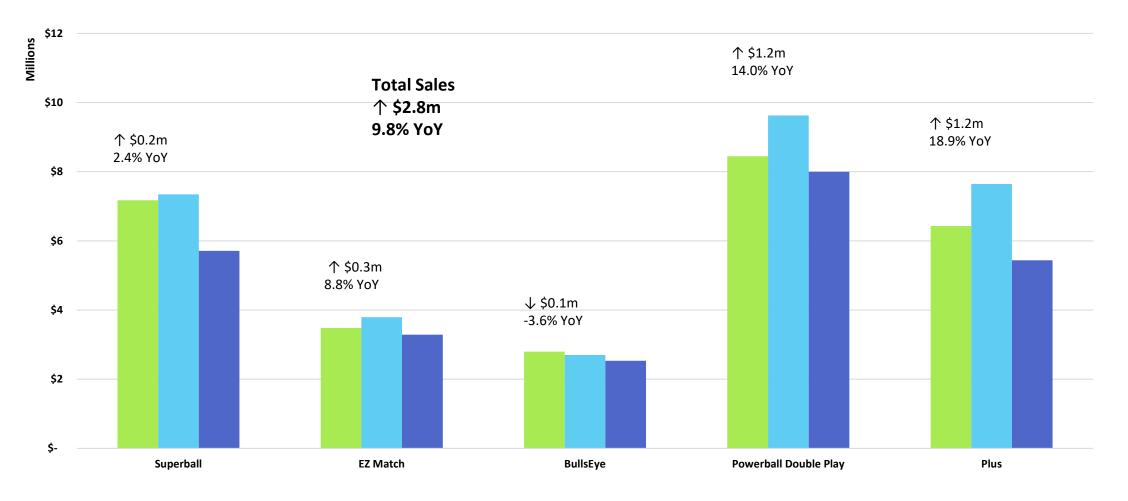
Preliminary & Unaudited



* Cash Pop launched 4/23/23

FY24 Draw Add-on Sales YoY

Preliminary & Unaudited



FY23 Actual FY24 Actual FY24 Budget



Lottery Sales Revenue-12 Year Period

* Preliminary & Unaudited

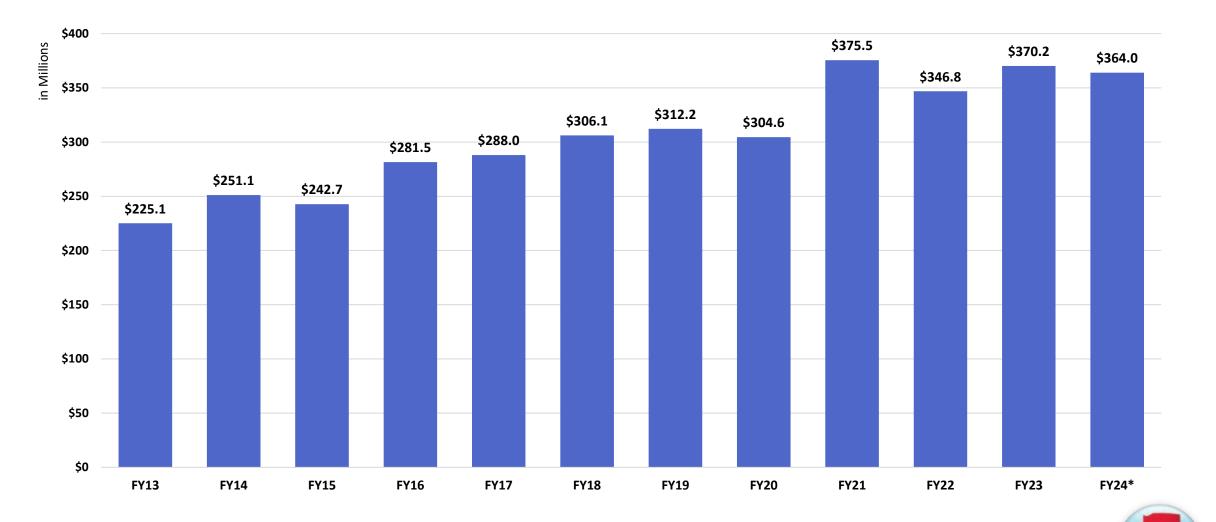


Instant



Surplus Revenue to the State-12 Year Period

* Preliminary & Unaudited



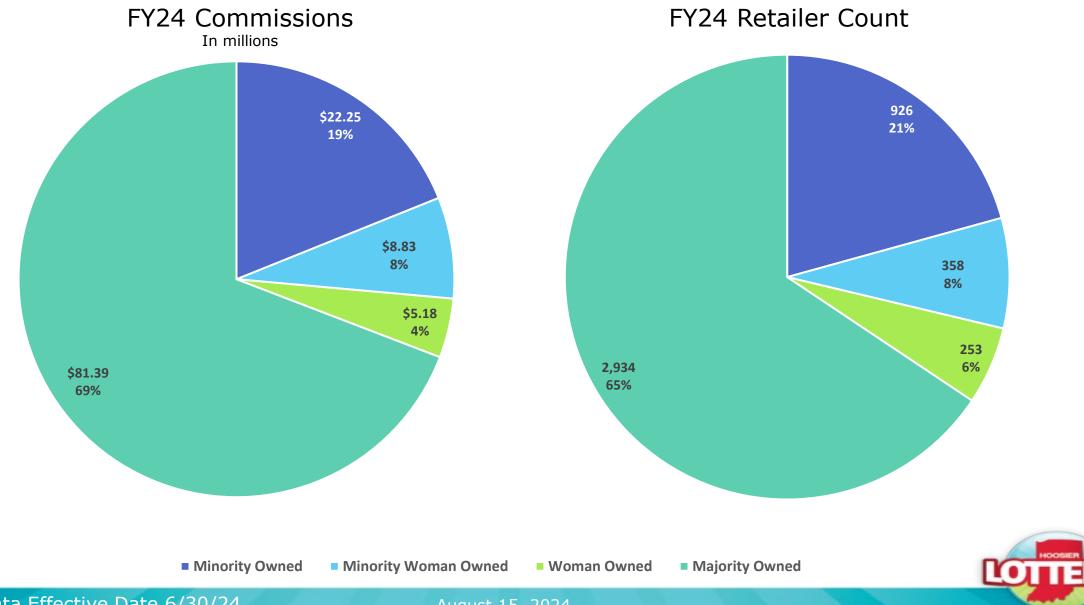
Disparity Study Chuck Taylor

Director of Legal Affairs & Compliance

August 15, 2024

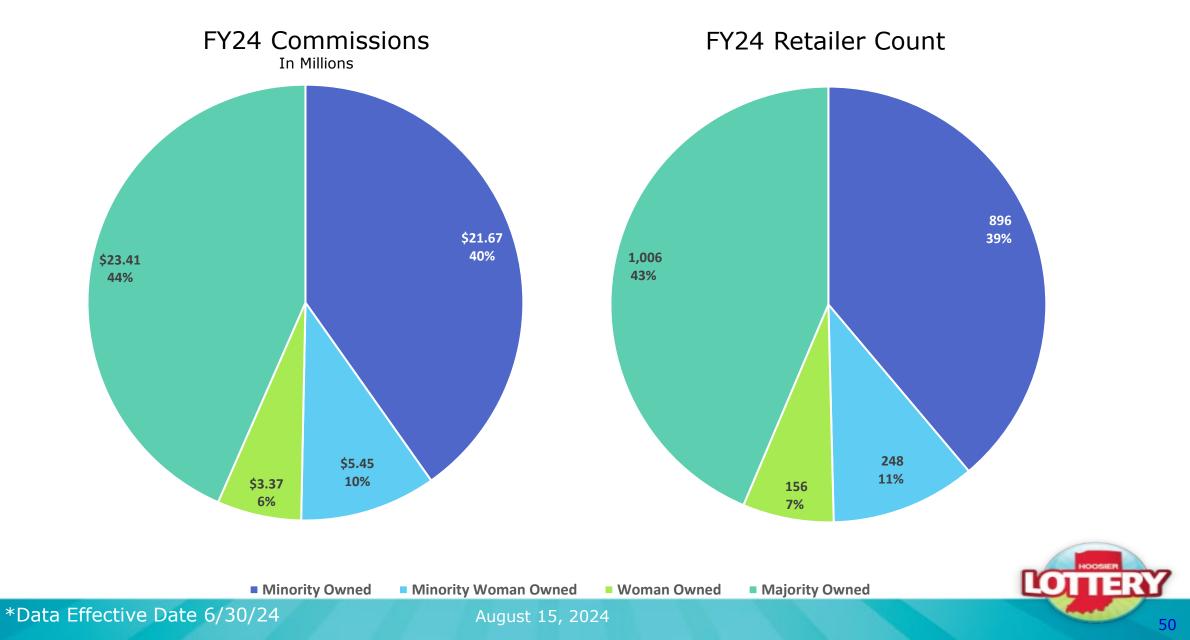
IMAGINE THAT.

Retailer MBE/WBE

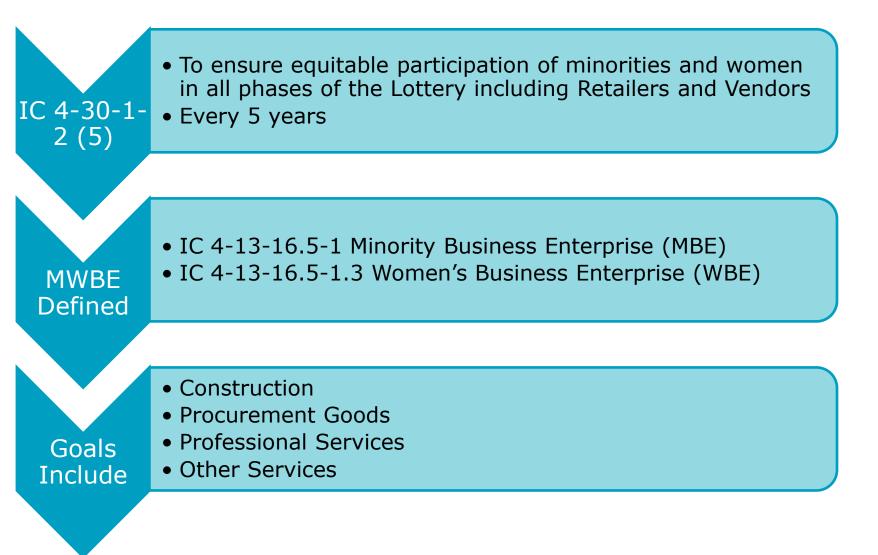


*Data Effective Date 6/30/24

Independent Retailer MBE/WBE

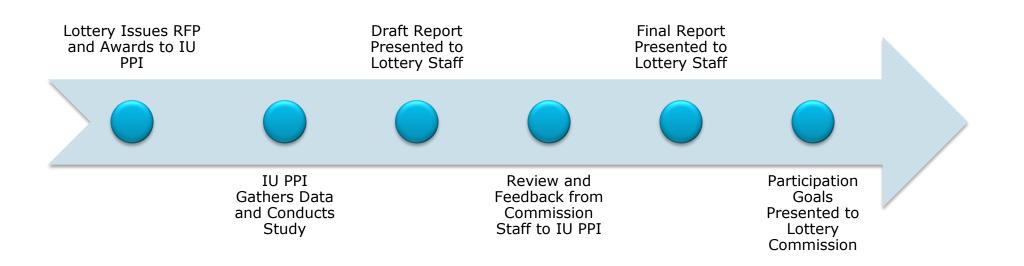


Disparity Study





Disparity Study Timeline



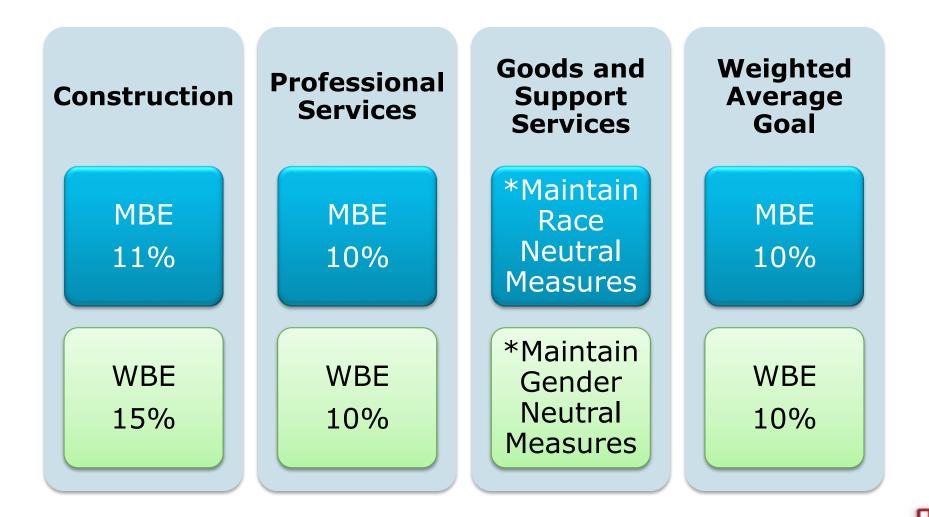


Contracts Not Included in Disparity Study

- Industries Dominated by Large National Markets or located outside of Indiana
- Government Agencies or Non-profit Organizations
- Property Related
- Various Subindustries not typically included in a disparity Study

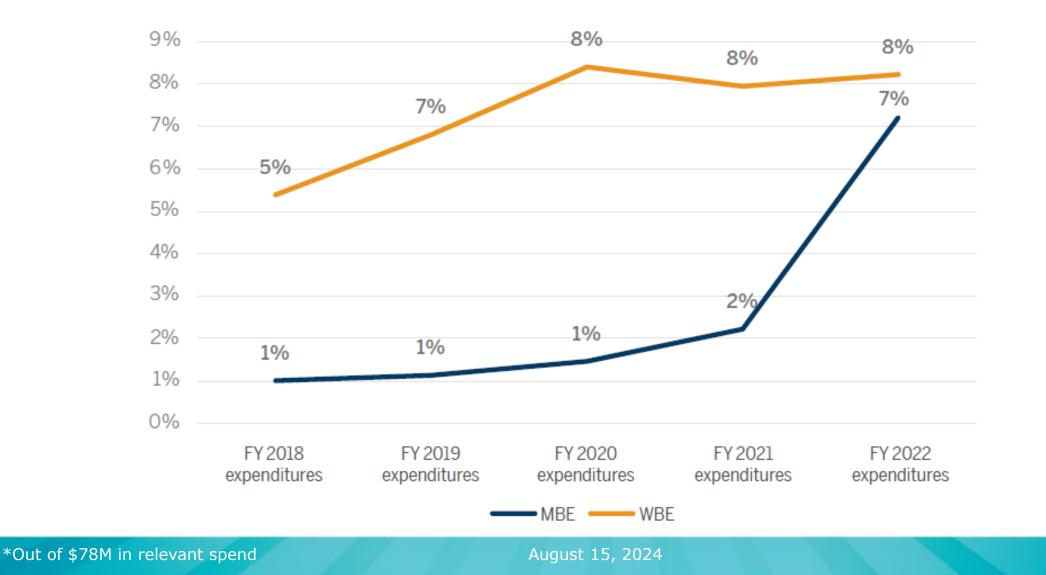


Previous Contract Participation Goals



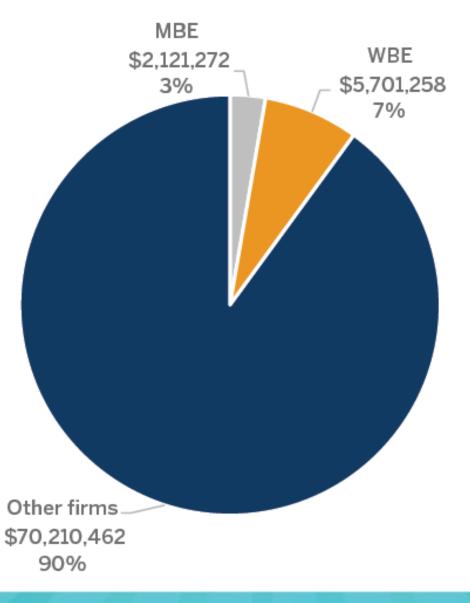
March 14, 2017

MBE and WBE Expenditures as share of total expenditures FY18-FY22*



LOTTERY 55

Total Expenditures by type of firm FY18-FY22*





Disparity by industry category FY18-FY22

CONSTRUCTION

	ESTIMATED CAPACITY	ACTUAL UTILIZATION	DISPARITY AMOUNT	ESTIMATED CAPACITY (%)	ACTUAL UTILIZATION (%)
MBE	\$2,206	\$0	-\$2,206	2%	0%
WBE	\$6,134	\$0	-\$6,134	7%	0%
Other firms	\$83,742	\$92,083	\$8,340	91%	100%

PROCUREMENT GOODS

	ESTIMATED CAPACITY	ACTUAL UTILIZATION	DISPARITY AMOUNT	ESTIMATED CAPACITY (%)	ACTUAL UTILIZATION (%)
MBE	\$316,039	\$99,291	-\$216,748	3%	1%
WBE	\$1,701,485	\$3,565,918	\$1,864,432	16%	33%
Other firms	\$8,792,418	\$7,165,451	-\$1,626,967	81%	66%



Disparity by industry category FY18-FY22

PROFESSIONAL SERVICES

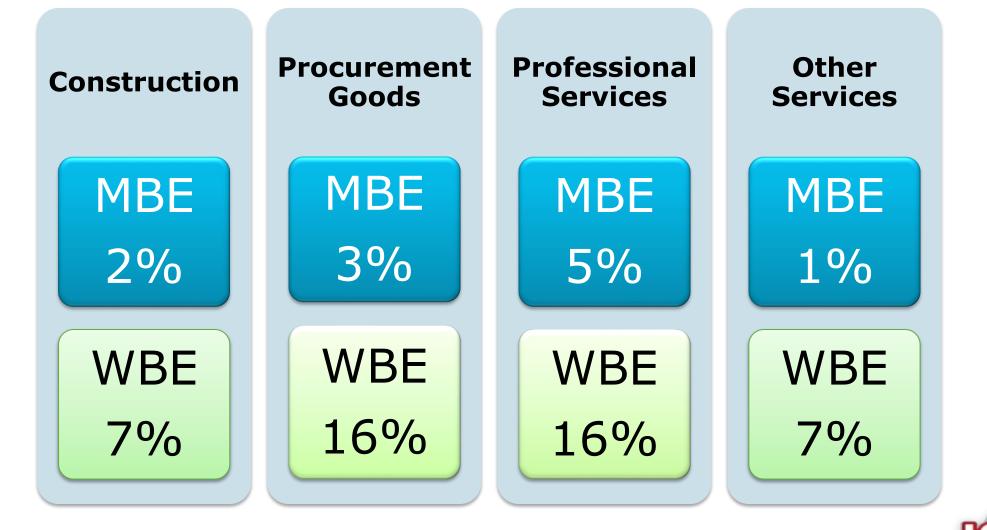
	ESTIMATED CAPACITY	ACTUAL UTILIZATION	DISPARITY AMOUNT	ESTIMATED CAPACITY (%)	ACTUAL UTILIZATION (%)
MBE	\$2,848,702	\$2,021,981	-\$826,721	4%	3%
WBE	\$9,942,765	\$2,046,921	-\$7,895,845	16%	3%
Other firms	\$50,630,153	\$59,352,718	-\$8,722,565	80%	94%

OTHER SERVICES

	ESTIMATED CAPACITY	ACTUAL UTILIZATION	DISPARITY AMOUNT	ESTIMATED CAPACITY (%)	ACTUAL UTILIZATION (%)
MBE	\$20,101	\$0	-\$20,101	1%	0%
WBE	\$166,605	\$88,420	-\$78,185	7%	4%
Other firms	\$2,079,866	\$2,178,152	-\$98,286	92%	96%
Other firms	\$2,079,866	\$2,178,152	-\$98,286	92%	96%



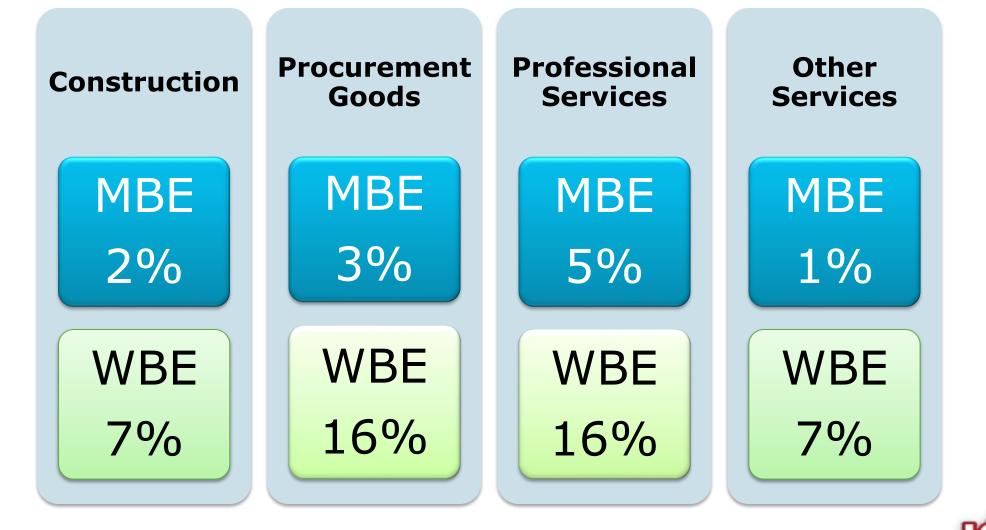
Recommended Contract Participation Goals Based on Results of Disparity Study



Other Recommended Measures

- Increase Utilization of MBE & WBE Vendors by contacting vendors directly using the survey conducted by PPI.
- Increase Utilization of MBE & WBE Vendors by contacting vendors directly from the Office of Supplier Diversity.
- Encourage vendors to complete the state certification process through the Office of Supplier Diversity.

Recommended Contract Participation Goals Based on Results of Disparity Study



Commission Vote to Approve MBE/WBE Contract Goals



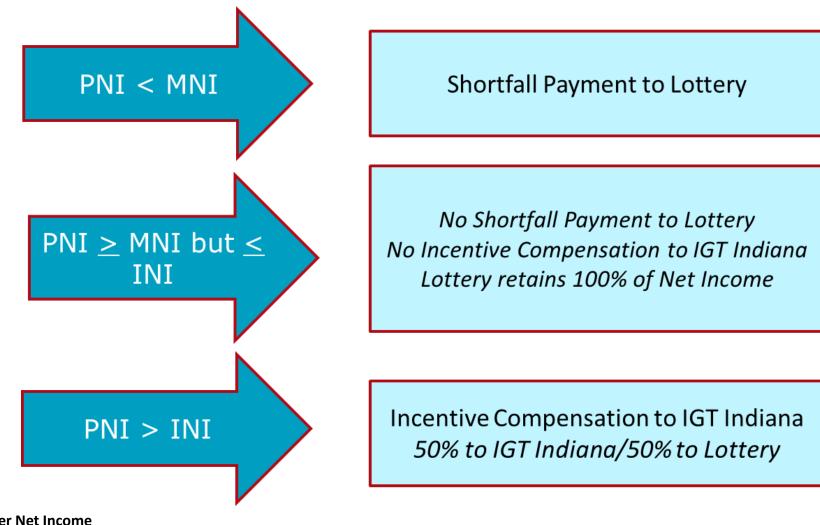


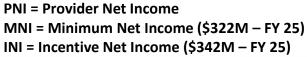
FY25 Financial Report Carrie Stroud

Chief of Staff

IMAGINE THAT.

FY25 Net Income Thresholds







Financial Report - FY25 YTD

Income Statement

For the One Month ending July 31 (In Thousands) PRELIMINARY & UNAUDITED

	FY25	FY25	Percentage	FY24	Percentage
	 Actual	Budget	Variance	Actual	Variance
Revenues	\$ 133,796	\$ 134,553	-0.6%	\$ 165,549	-19.2%
Prize Expense	87,533	89,492	-2.2%	106,798	-18.0%
Game and Provider Expenses	 16,105	16,663	-3.3%	18,312	-12.1%
Provider Net Income (PNI)	 30,158	28,398	6.2%	40,439	-25.4%
General and Administrative Expenses	718	884	-18.8%	650	10.5%
Operating Profit	 29,440	27,514	7.0%	39,789	-26.0%
Other Income	293	189	55.0%	277	5.8%
Provider (Incentive)/Shortfall Payment	 (608)	(608)	0.0%	(811)	-25.0%
Net Operating Income	 29,125	27,095	7.5%	39,255	-25.8%
Fair Market Value Adjustment	 -	-	0.0%	-	0.0%
Net Income	\$ 29,125	\$ 27,095	7.5%	\$ 39,255	-25.8%

Notes:

1) Revenues are \$756k (0.6%) less than Budget and \$31.7M (19.2%) less than prior year

2) Prize Expense is 65.4% of Revenues, compared to 66.5% budgeted and 64.5% in prior year

3) Game and Provider Expenses are in-line with Budget and prior year as a percentage of Revenues (11.0%-12.3%)

4) General & Administrative Expenses are \$166k (18.8%) less than Budget and \$68k (10.5%) greater than prior year

5) Net Operating Income is \$2.0M (7.5%) greater than Budget and \$10.1M (25.8%) less than prior year



Financial Report - FY25 YTD

Revenue Breakdown

For the One Month ending July 31 (In Thousands) PRELIMINARY & UNAUDITED		FY25 Actual		FY25 Budget		FY24 Actual
Revenues						
Instant Tickets						
Scratch	\$	104,178	\$	102,544	\$	110,797
Total Instant Tickets		104,178		102,544		110,797
Big Jackpot Draw Games						
Powerball (w/Double Play)		5,719		8,828		21,635
Hoosier Lotto (w/+PLUS)		4,166		3,304		5,468
Mega Millions		4,006		4,319		11,796
Total Big Jackpot Draw Games		13,891		16,451		38,899
Non-Jackpot Draw Games						
Daily 3		4,051		4,025		3,999
Daily 4		3 <i>,</i> 947		3,874		3,814
Quick Draw (w/Bullseye)		1,423		1,425		1,477
Cash 5		1,059		1,232		1,595
EZ Match		267		277		323
SUPERBALL		651		516		576
Cash4Life		620		605		613
Cash POP		972		974		867
Fast Play		2,737		2,630		2,589
Total Non-Jackpot Draw Games	5	15,727		15,558		15,853
Total Revenues	\$	133,796	\$	134,553	\$	165,549

Notes: 1) Scratch Revenue is \$1.6M (1.6%) greater than Budget and \$6.6M (6.0%) less than prior year 2) Powerball Revenue is \$3.1M (35.2%) less than Budget and \$15.9M (6.0%) less than prior year 3) Hoosier Lotto Revenue is \$862k (26.1%) greater than Budget and \$1.3M (23.8%) less than prior year 4) Mega Millions Revenue is \$313k (7.2%) less than Budget and \$7.8M (66.0%) less than prior vear 5) Non-Jackpot Draw Games are \$169k (1.1%) greater than Budget and \$126k (0.8%) less than prior year



Financial Report - FY25 Forecast

Income Statement

For the Twelve Month Period ending June 30					
(In Thousands) PRELIMINARY & UNAUDITED	FY24	FY24	Percentage	FY23	Percentage
	Forecast	Budget	Variance	Actual	Variance
Revenues	\$1,692,089	\$1,692,089	0.0%	\$1,744,212	-3.0%
Prize Expense	1,127,862	1,127,862	0.0%	1,141,692	-1.2%
Game and Provider Expenses	207,627	207,627	0.0%	205,200	1.2%
Provider Net Income (PNI)	356,600	356,600	0.0%	397,320	-10.2%
General and Administrative Expenses	11,140	11,574	-3.7%	8,603	29.5%
Operating Profit	345,460	345,026	0.1%	388,717	-11.1%
Other Income	2,398	2,294	4.5%	4,217	-43.1%
Provider (Incentive)/Shortfall Payment	(7,300)	(7,300)	0.0%	(19,866)	-63.3%
Surplus Revenue to the State	340,558	340,020	0.2%	373,068	-8.7%
Fair Market Value Adjustment	-	-	0.0%	-	0.0%
Net Pension Obligation Adjustment			0.0%		0.0%
Net Income	\$ 340,558	\$ 340,020	0.2%	\$ 373,068	-8.7%



Sponsorship Update Jared Bond

Director of External Affairs

IMAGINE THAT.

Community Engagement





Team USA





Mary Beth Feichter (Dunnichay)

David Boudia





Team USA

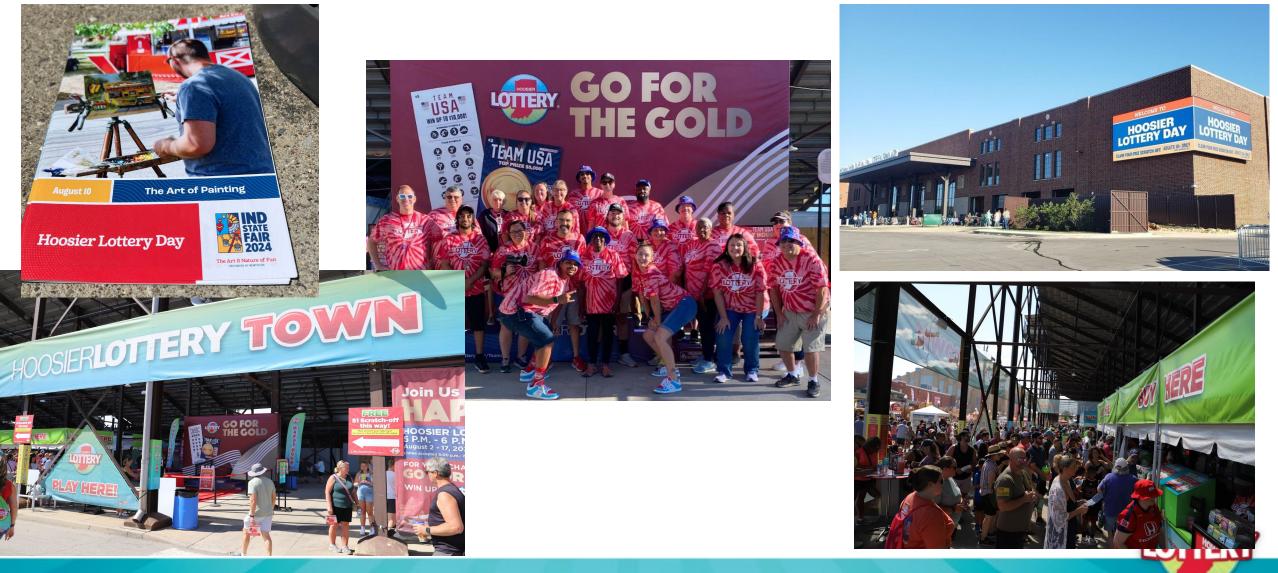








Hoosier Lottery Day



Around The Corner Tara Williamson

Director of Operations

IMAGINE THAT.

On Sale Now:











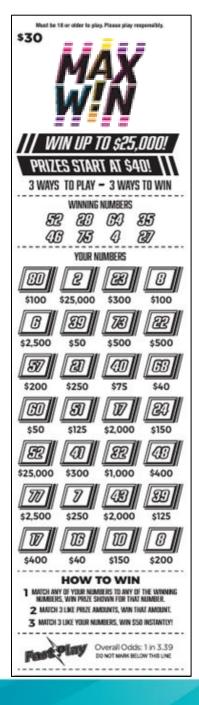
Launching September 3rd



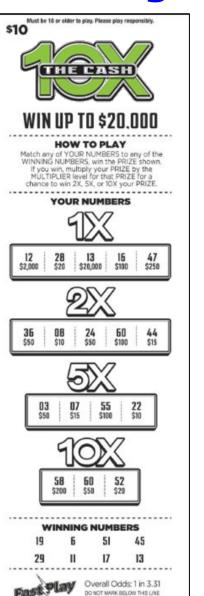


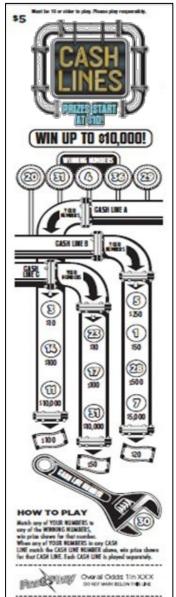






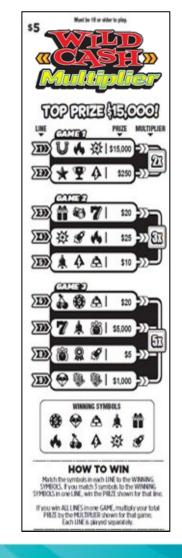
Launching September 15th







Relaunch





Launching October 1st













2nd Chance/myLOTTERY Promotions



Jaws Scratch-off 2nd Chance April 2 – August 26 Four (4) Grand Prize winners receive \$10k towards vacation.



Colts July 24 – November 24 Enter to win 2025 season tickets & chance to win up to \$250,000 during on field promotion.



Team USA 2nd Chance May 19 – September 18 \$2 Scratch-off & \$5 Fast Play Grand Prize (1): \$5,000 – GOLD Second Prize (1): \$2,500 – SILVER Third Prize (1): \$1,000 - BRONZE

> RESPONSIBLE GAMING 2024

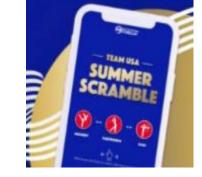
EDUCATION MONTH

CSR RGEM Promotion

Complete the Positive Play Quiz

for a chance to win a prize pack.

September 1-30



Team USA Digital Activation

June 4 – September 18 myLOTTERY members can play weekly to earn entries to win a prize pack.



Pacers October - December myLOTTERY promotion



The Mill June 2 – October 1 myLOTTERY members can enter to win season tickets to The Mill in Terre Haute.



Holiday 2nd Chance October 1, 2024 – January 13, 2025 Grand Prize (1): \$10,000 Secondary Prizes (4): \$5,000 Third Prizes (20): \$500 + No Purchase Digital Activation + Social Promotion

IMAGINE THAT.

End of Presentation

Commission Vote to Adjourn





Questions?



All media requests may be forwarded to:

Jared Bond Director of External Affairs jbond@hoosierlottery.in.gov

